



The version you're consulting is not definitive. This programme still may change. The final version will be published on 1th June.

**At Mons - 120 credits - 2 years - Day schedule - In French**

Dissertation/Graduation Project : **YES** - Internship : **YES**

Activities in English: **YES** - Activities in other languages : **NO**

Activities on other sites : **optional**

Main study domain : **Sciences économiques et de gestion**

Organized by: **Louvain School of Management (LSM)**

Programme acronym: **INGM2M** - Francophone Certification Framework: 7

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## INGM2M - Introduction

### Introduction

#### Introduction

The Master [120] in Business Engineering (INGM2M) aims to develop the skills and expertise required to ensure communication between management functions and science and technology-related functions in public and private, commercial and non-commercial organisations.

On completion of this Master's degree, you will:

- be able to implement socially responsible management practices in any type of organisation;
- have gained advanced quantitative and methodological skills;
- be able to model and formalise management issues and situations, including in high-tech and innovation-driven sectors, with a view to finding solutions and improvements;
- understand technological processes and competently apply them in the industrial and services sectors;
- be able to grasp, understand and competently handle the complex challenges of innovative sectors.

The Master [120] in Business Engineering offers you:

- a strengthening of your language skills directly applied to professional management practices: targeted courses given in English; integrated language support systems in certain teaching units of the program (support for teaching activities carried out in English, support for the use of the foreign language for the dissertation and internship), advanced level language courses;
- the opportunity to study for one term at one of the 145 partner universities;
- the only opportunity in Belgium to be selected to combine your programme with the Master's degree in International Management (CEMS) (from the LLN campus);
- access to the inter-faculty Entrepreneurship specialisation (INEO major, based on your academic record) or the Sustainable Management specialisation (Philippe de Woot major in Corporate Sustainable Management);
- the opportunity to specialise in Marketing and obtain a BASF certificate from visiting trainers from BASF Management Consulting (BASF headquarters, Germany) in two courses (the Tactical and Digital Marketing Decisions majors and the Marketing Decisions option);
- a wider choice of options through a joint offering of the areas of expertise of the different LSM campuses;
- the opportunity to apply for the double degree programme organised with one of our seven partner universities;
- the opportunity to take part in the IB selection programme (exchange with a partner university and a six-month internship in a company outside the European Union);
- the opportunity to become a [digital marketing](#) expert;
- the opportunity to do a major and an option in your chosen field with a view to becoming an expert in that field.

#### Your profile

You

- want to develop your technology management skills;
- are looking to gain hands-on business experience and get involved in the management of complex, innovative projects;
- are seeking high-level training based on solid scientific knowledge in the high-tech industrial and services sectors (information technology, logistics, environment);
- are driven by an entrepreneurial spirit and want to learn to work effectively as part of a team;
- want to become a manager with an international outlook who is aware of companies' social responsibility;
- meet the admission requirements for this programme.

#### Your future job

A position of responsibility in corporate leadership and management in which you can put into practice your ability to undertake initiatives, transform them into economic realities, organise and ensure the continuity of these activities, seek out the necessary resources and combine them in an appropriate manner.

Our business engineering graduates make a career for themselves in many sectors, including industry (production and operations management), banking and insurance, auditing and large-scale retail, in private companies, public organisations, non-profit organisations, SMEs, multinationals and consultancy firms.

They hold positions of responsibility, such as management controller, company auditor, investment adviser, financial analyst, HR development manager, project manager, IT consultant, sales manager, purchasing manager, logistics manager or environmental manager.

#### Your programme

The 120-credit Master's programme will comprise:

- professional focus courses in business engineering, as well as seminars;
- one major, comprising six courses to be selected from the main fields of management;
- a one-term exchange (highly recommended but not compulsory) or a term of six courses, including a foreign language and an option comprising three courses;
- an internship;
- a dissertation.

Note that, depending on your previous studies, some course units (= prerequisite courses) may be added to your Master's programme.

#### Your parcours

This Master's programme gives access to:

- various advanced Master's degrees
- graduate management school
- teacher training certificate (upper secondary education)

## INGM2M - Teaching profile

### Learning outcomes

***The Master in Business Engineering prepares graduates to take up the challenge of becoming socially responsible experts in management, including the technological, industrial and innovation aspects of the discipline.***

The Master in Business Engineering programme develops the skills and expertise required to ensure communication between management functions and science and technology-related functions in public and private, commercial and non-commercial organisations.

By the end of this programme, graduates will have developed (including via a mandatory company internship and an optional foreign exchange) the skills and know-how to competently handle the complex and varied challenges that companies and industries face in managing knowledge, functions, skills and processes at both strategic and operational level. They will also have specialised in one or more fields of management:

- operational: HR, marketing, finance, accounting, operations and logistics, information systems and ICT, strategy and innovation, etc.
- or cross-disciplinary: at operational, tactical or strategic level.

**On completion of this programme, graduates will be:**

- **Responsible:** able to implement socially responsible management practices in any type of organisation.
- **An expert:**
  - with advanced quantitative and methodological skills;
  - who is able to model and formalise management issues and situations, including in high-tech and innovation-driven sectors, with a view to finding solutions and improvements;
  - who is able to understand technological processes and can competently apply them in the industrial and services sectors.
- **An entrepreneur** who can grasp, understand and competently handle the complex challenges of innovative sectors.

Aware of the responsibility inherent in their profession, graduates must be able to step up to the mark as a key player, demonstrating the ability to make decisions in organisational, technological and innovative environments with a constant concern for **ethical values and socially responsible management**. A continuous development mindset will produce professionals with expertise, adaptability and the ability to progress in their profession.

On successful completion of this programme, each student is able to :

#### **Preamble**

The exit profile of Master in Business Engineering graduates is set out in the [LSM competency framework](#) with the following specifics:

- a background in economics and management, quantitative methods, science (physics and chemistry) or technology (energy, electronics and telecommunications, mechanics and processes);
- priority skills:
  - a socially responsible mindset;
  - acquired knowledge;
  - project management;
  - innovation and entrepreneurship;
- the ability to apply a scientific approach;
- the possibility of developing some of these skills in greater depth through their choice of major, options, tracks, dissertation, internship and exchange.

#### **1. Corporate citizenship**

Act consciously, aware of their responsibilities, placing human and ethical considerations at the very heart of their thinking and actions.

1.1 Demonstrate independent reasoning, look critically and consciously at acquired knowledge (both academic and common sense) and managerial practices, in light of emerging circumstances and their outcomes.

1.2 Decide and act by incorporating ethical and humanistic values, integrity, respect for the laws and conventions, solidarity and civic action, and sustainable development.

1.3 Decide and act responsibly, while taking into account the social, economic and environmental, sometimes antinomic, outcomes in the short, medium and long term, for the various stakeholders.

#### **2. Knowledge and Reasoning**

Master an active and integrated command of a multidisciplinary body of knowledge (content, methods, models, conceptual frameworks) essential to act expertly in the various areas of management.

2.1 Master the core knowledge of each area of management.

2.2 Master highly specific knowledge in one or two areas of management: advanced and current research-based knowledge and methods.

2.3 Articulate the acquired knowledge from different areas of management.

2.4 Activate and apply the acquired knowledge accordingly to solve a problem.

2.5 Contribute to the development and advancement of the management field.

#### **3. A scientific and systematic approach**

Analyze and resolve problems in multidisciplinary and complex management situations using a scientific and systematic approach.

3.1 Conduct a clear, structured, analytical reasoning by applying, and eventually adapting, scientifically based conceptual frameworks and models, to define and analyze a problem.

- 3.2 Collect, select and analyze relevant information using rigorous, advanced and appropriate methods.
- 3.3 Consider problems using a systemic and holistic approach: recognize the different aspects of the situation and their interactions in a dynamic process.
- 3.4 Perceptively synthesize the essential elements of a situation, demonstrating a certain conceptual distance, to diagnose and identify pertinent conclusions.
- 3.5 Produce, through analysis and diagnosis, implementable solutions in context and identify priorities for action.

#### **4. Innovation and Entrepreneurship**

Innovate, initiate and lead change.

- 4.1 Identify new opportunities, propose creative and useful ideas in situations that require new strategic approaches, break with existing models and paradigms, promote progress and change.
- 4.2 Initiate, develop and implement ideas around a new product, service, process or organizational structure, having evaluated the risks and remain pragmatic.
- 4.3 Integrate, collaborate and actively drive forward collective actions for change, and diffuse for social awareness.
- 4.4 Reflect on and improve the content, processes and goals of professional practices.

#### **5. Work effectively in an international and multicultural environment**

Work as an interface between stakeholders with different rationales, belief systems, training, nationalities, cultures ...

- 5.1 Understand the inner workings of an organization: develop a global approach and integrate the internal logic used, within the organization.
- 5.2 Position and understand the functioning of an organization, in its local and international socio-economic dimensions and identify the associated strategic issues and operational decisions.
- 5.3 Understand and establish their own role and scope for action, in the overall operation of the organization, while liaising with the various internal and external stakeholders.

#### **6. Teamwork and leadership**

Integrate and work in a team, exercise enlightened leadership within the group.

- 6.1 Work in a team: join in and collaborate with team members. Be open and take into consideration the different points of view and ways of thinking, manage differences and conflicts constructively, accept diversity.
- 6.2 Work in a team: join in and collaborate with team members. Be open and take into consideration the different points of view and ways of thinking, manage differences and conflicts constructively, accept diversity.

#### **7. Project Management**

Define and manage a project to completion, taking into account the objectives, resources and constraints that characterize the project environment.

- 7.1 Analyse a project within its environment and define the expected outcomes: identify what is at stake, the required outcomes and the environmental constraints; clearly define the project objectives and associate the performance indicators.
- 7.2 Organize, manage and control the process: structure and schedule the tasks, identify and allocate human and material resources, coordinate, delegate and supervise the tasks; take into account the anticipated constraints and risks.
- 7.3 Make decisions and take responsibility for them in an uncertain world: take initiatives and act, anticipate and be proactive, show discernment and good judgment and be prepared to make quick decisions, taking into account multiple factors and uncertainties; accept the risks and consequences of decisions.

#### **8. Communication and Interpersonal Skills**

Communicate, converse effectively and convincingly with the stakeholders.

- 8.1 Express a clear and structured message, both orally and in writing in their mother tongue, in English and ideally, in a third language, adapted to the audience and using context specific communication standards.
- 8.2 Interact and discuss effectively and respectfully with diverse stakeholders (supervisors, peers, colleagues, clients... ) in face-to-face and group contexts, using both verbal and nonverbal communication skills: demonstrate the ability to listen, empathize, be assertive, provide and accept constructive criticism.
- 8.3 Persuade and negotiate: understand the needs and viewpoints of others, put forward their reasoning in an appropriate, relevant and persuasive manner, able to bring out points of agreement, even in antagonistic situations.

#### **9. Personal and professional development**

Display self-knowledge and independence, able to adapt quickly to new situations and involve positively.

- 9.1 Independent self-starter: set priorities, anticipate and plan work activities within time constraints, rigorous, structured and thorough, even in changing, uncertain environments or crisis.
- 9.2 Self-awareness and self-control: be aware of and manage their own emotions, able to be objective about their work and behaviour, and recognize their own strengths and weaknesses, accept them and use them in a professional manner.
- 9.3 Self-motivation: be capable of creating a project in line with their own values and aspirations, confident and motivated in managing the implementation of the project, and persevere in difficult situations.
- 9.4 Quick study, lifelong learner: quickly and independently assimilate new information and skills needed to evolve in their professional environment, learn from successes and errors in the spirit of lifelong learning.

## Programme structure

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**LOUVAIN**  
School of Management



The Master [120] in Business Engineering has four elements :

#### 1. Common core curriculum

This includes the dissertation and its seminar, an internship that can be tied in with the dissertation topic as well as foreign language courses.

#### 2. A professional focus

This involves more in-depth study of different engineering topics. The professional focus courses are held over a six-week period in the first par of each term.

#### 3. A major

This is a two-part course that enables students to specialise in one of the fields engineering. Students will have access to the majors that are offered at both the Mons and the Louvain-la-Neuve campuses of Louvain School of Management.

#### 4. Exchange or LSM option and courses

In the second year, students have the opportunity to either take one or more exchange courses at one of the 145 partner universities of Louvain School of Management or continue to specialise with LSM courses and a 15-credit option.

Note that, depending on your previous studies, the examination board may add some course units (= prerequisite courses) to your Master's programme.

LSM also offers Master's [120] students five tracks that pursue specific educational objectives. These are accessed through a selection process, which, for some, takes place in the academic year prior to entry into the first year of the Master's programme.

### The CEMS Master in International Management – CEMS MIM

LSM is the exclusive Belgian partner of this network, which has, for some years now, brought together leading European business schools and several partners outside Europe.

### Interdisciplinary Programme in Entrepreneurship - INEO

This programme brings together students from several UCLouvain faculties and equips them with the analytical and thinking tools they need to understand entrepreneurial processes, create or take over a business (private limited liability company, non-profit organisation, public limited company, etc.) or progress entrepreneurial projects within existing organisations.

### The International Business (IB) programme

This programme is for students who would like to embark on an international career. By combining a preparatory major specific to this programme, exchange courses and a six-month internship in a multinational company abroad, it cultivates the open-mindedness, intercultural skills, adaptability and proactivity required for working in an international environment. The students selected for the IB programme will therefore spend the whole of their second year abroad, successively completing an international exchange and a six-month internship in a company outside Europe.

### Double degree - DD & DDD

By accumulating 60 course credits at Louvain School of Management, approximately 40 course credits at the DD partner university and a joint dissertation for both universities (20 credits), students will be awarded two Master's degrees, one from LSM and the other from the partner university:

- Prague University of Economics and Business (Czech Republic)
- University of Cologne (Germany)
- Norwegian School of Economics and Business Administration – NHH (Bergen, Norway)
- Universidade NOVA de Lisboa (Lisbon, Portugal)
- Vytautas Magnus University (Kaunas, Lithuania)
- Aix-Marseille University (Aix-Marseille, France)
- KU Leuven (Leuven, Belgium)
- Instituto Superior Técnico - Technical University of Lisbon (Lisbon, Portugal)

A dedicated double degree (DDD) with a focus on Environmental Issues and Supply Chain Management is offered exclusively by LSM and NHH.

### The Digital Marketing programme (in connection with the [IPM Digital Marketing chair](#))

This programme is for students who wish to specialise in digital marketing. By combining marketing options in the first year, primarily the Digital Marketing option, with a work placement option in the second year, the programme offers a combination of in-company experience and university education (two days at university/three days at work) in the second year of the Master's. In addition to the eight-month work placement, there are monthly workshops with industry and academic experts for formative discussions on key digital marketing topics.

## INGM2M Programme

## Detailed programme by subject

### CORE COURSES

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ⊖ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🚫 Not open to incoming exchange students
- 🇫🇷 Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

				Year	
				1	2
○ MLSMM2200	<a href="#">Final Master's Thesis</a>		FR [q1+q2] [] [18 Credits] 🌐		X
○ MLSMM2201	<a href="#">Research Design and Thesis Preparation</a> [M]	Julie Hermans	EN [q1] [30h+30h] [2 Credits] 🌐 > French-friendly		X
⊗ MLSMM2202	<a href="#">Internship with Coaching</a> <i>Students engaged in the option Professional Immersion in Digital Marketing do not have to register for this course.</i>	Catherine D'Hondt Isabelle Platten	FR [q1+q2] [30h+22.5h] [10 Credits] 🌐		X

#### ○ Foreign languages - advanced level 1 (5 credits)

English is compulsory. The student then chooses Dutch or Spanish (following his Bachelor / preparatory module choice) until the end of his Master's cycle.

○ MANG2163	<a href="#">Advanced English 1</a>	Jessica Degroote (coord.) Guy Monfort	EN [q1+q2] [0h+30h] [2 Credits] 🌐	X	
⊗ MNEER2164	<a href="#">Advanced Dutch 1</a>	Erika Copriau (coord.) Bruno Michiels	NL [q1+q2] [0h+30h] [3 Credits] 🌐	X	
⊗ MESPA2165	<a href="#">Advanced Spanish 1</a>	Juan Francisco Hernandez Rodriguez (coord.)	ES [q1+q2] [0h+30h] [3 Credits] 🌐	X	

#### ⊗ Foreign languages - advanced level 2 (5 credits)

Not to be taken by outgoing exchange students.

○ MANG2236	<a href="#">Advanced English 2</a> ■	Guy Monfort Quentin Zeques (coord.)	EN [q1] [30h] [3 Credits] 🌐		X
⊗ MNEER2238	<a href="#">Advanced Dutch 2</a> ■	Bruno Michiels (coord.)	NL [q1] [30h] [2 Credits] 🌐		X
⊗ MESPA2237	<a href="#">Advanced Spanish 2</a> ■	Juan Francisco Hernandez Rodriguez (coord.)	ES [q1] [30h] [2 Credits] 🌐		X



**PROFESSIONAL FOCUS [30.0]**

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ◊ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- ⊕ Open to incoming exchange students
- ⊗ Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Year

1 2

**o Content:**

○ MLSMM2220	<a href="#">Seminar on Current Managerial Issues</a>		EN [q1+q2] [30h+0h] [5 Credits]	X
○ MLSMM2116	<a href="#">Data Analytics</a>	François Fouss	FR [q1] [30h+15h] [5 Credits]	X
○ MLSMM2117	<a href="#">Quantitative Project &amp; Project Management</a>	Stefan Creemers Jean-Sébastien Tancrez	FR [q2] [75h+15h] [10 Credits]	X
○ MLSMM2217	<a href="#">Integrated Information Systems</a>	Bart Jourquin	FR [q1] [30h] [5 Credits]	X
○ MLSMM2219	<a href="#">Strategic Management of the Firm: Translating Strategy into Action</a>		FR [q1] [30h] [5 Credits]	X

**OPTIONS**

**Year 1:** compulsory **major** chosen from those on offer at the Mons and Louvain-la-Neuve campuses and **two foreign language courses**

**Year 2:** compulsory **option, elective** and **two foreign language courses** (for students not going on an exchange)

Note:

- Mons students who choose one of the Louvain-la-Neuve campus majors (5 course units (CUs) instead of 6 for Louvain-la-Neuve students) will also have to take the LLSMS2221 Tutoring and In-Depth Study CU.
- Mons students who choose one of the Louvain-la-Neuve campus options will take the LLSMS2221 Tutoring and In-Depth Study CU (the LLSMS2091 Cross-Cultural Competences and Management CU initially intended for Louvain-la-Neuve students with timetable clashes).
- If a Louvain-la-Neuve major and option are combined, the exam board will decide on a case-by-case basis which CU will replace LLSMS2221 as part of the option.
- If your chosen major/option is not available at your main campus, there is travel support on offer.

**Majors**

- > [Major Business Analytics \(Mons\)](#) [ en-prog-2025-ingm2m-linge434o ]
- > [Major Business Analytics & Digital Marketing \(Mons\)](#) [ en-prog-2025-ingm2m-linge438o ]
- > [Major Transportation Management \(Mons\) and Supply Chain \(Louvain-la-Neuve\)](#) [ en-prog-2025-ingm2m-linge439o ]
- > [Major Finance and Transition \(Mons\)](#) [ en-prog-2025-ingm2m-mgesm441o ]
- > [Major Tactical & Digital Marketing Decisions \(Mons\)](#) [ en-prog-2025-ingm2m-linge437o ]
- > [Major "i carré" \(Mons\)](#) [ en-prog-2025-ingm2m-mingm230o ]
- > [Major Supply Chain Management \(LLN\)](#) [ en-prog-2025-ingm2m-lingm430o ]
- > [Major Innovation Management \(LLN\)](#) [ en-prog-2025-ingm2m-lingm431o ]
- > [Major International Finance \(LLN\)](#) [ en-prog-2025-ingm2m-lgesm432o ]
- > [Major Financial Engineering \(LLN\)](#) [ en-prog-2025-ingm2m-lingm433o ]
- > [Major Marketing Strategy for Connected Brands \(LLN\)](#) [ en-prog-2025-ingm2m-lgesm451o ]
- > [INEO - Interdisciplinary Program in Entrepreneurship \(LLN\)](#) [ en-prog-2025-ingm2m-linge440o ]
- > [Major International Business \(LLN\)](#) [ en-prog-2025-ingm2m-lgesm425o ]
- > [Philippe de Woot Major in Corporate Sustainable Management \(LLN\)](#) [ en-prog-2025-ingm2m-lgesm470o ]
- > [Major Energy Management \(LLN\)](#) [ en-prog-2025-ingm2m-lingm476o ]

**LSM Mons courses (if no exchange)**

- > [Cours au choix](#) [ en-prog-2025-ingm2m-mingm221o ]

## Options (alternative à l'échange)

- > Option Transport & Logistics (Mons) [ en-prog-2025-ingm2m-lgest563o ]
- > Option Entrepreneurship (Mons) [ en-prog-2025-ingm2m-lgest564o ]
- > Option Professional Immersion in Digital Marketing (Mons) [ en-prog-2025-ingm2m-lgest565o ]
- > Option Marketing Decision (Mons) [ en-prog-2025-ingm2m-mgesm205o ]
- > Option Finance and Transition I (Mons) [ en-prog-2025-ingm2m-mingm203o ]
- > Option International Finance (LLN) [ en-prog-2025-ingm2m-lgesm594o ]
- > Option Financial Engineering (LLN) [ en-prog-2025-ingm2m-lingm575o ]
- > Option Marketing Strategy for Connected Brands (LLN) [ en-prog-2025-ingm2m-lgesm561o ]
- > Option Corporate Sustainable Management (LLN) [ en-prog-2025-ingm2m-lgesm589o ]
- > Option Sourcing and Procurement (LLN) [ en-prog-2025-ingm2m-linge597o ]
- > Option Finance (ICHEC) [ en-prog-2025-ingm2m-mingm226o ]
- > Option Tax Systems (ICHEC) [ en-prog-2025-ingm2m-lgest567o ]
- > Introduction to actuarial science [ en-prog-2025-ingm2m-lingm577o ]

**MAJORS [30.0]**

The student chooses a major amongst the majors offered either on the Mons or on the Louvain-la-Neuve campus.

In case of a Louvain-la-Neuve major (composed of 5 courses instead of 5), the Mons student will have to follow the course LLSMS2221 Tutoring and in-depth study (in French).

**MAJOR BUSINESS ANALYTICS (MONS) [30.0]**

You can find the major's brochure [here](#).

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ⊙ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- ⊕ Open to incoming exchange students
- ⊗ Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Year

**1 2****o Content:****o Term 1**

○ MLSMM2152	<a href="#">New Technologies &amp; Emerging Practices</a>	Bart Jourquin	FR [q1] [30h] [5 Credits] ⊕	X
○ MLSMM2151	<a href="#">Data Science</a> [M]		FR [q1] [30h] [5 Credits] ⊕	X
○ MLSMM2153	<a href="#">Web Mining</a>	François Fouss	FR [q1] [30h] [5 Credits] ⊕	X

**o Term 2**

○ MLSMM2154	<a href="#">Artificial Intelligence</a> [M]	Marco Saerens	EN [q2] [30h] [5 Credits] ⊕	X
○ MLSMM2155	<a href="#">Quantitative Decision Making</a>	Daniele Catanzaro	EN [q2] [30h] [5 Credits] ⊕	X
○ MLSMM2156	<a href="#">Recommender Systems</a>		EN [q2] [30h] [5 Credits] ⊕	X

## MAJOR BUSINESS ANALYTICS & DIGITAL MARKETING (MONS) [30.0]

You can find the major's brochure [here](#).

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ⊖ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🚫 Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Year

1 2

### o Content:

#### o Term 1

○ MLSMM2151	<a href="#">Data Science</a> [M]		FR [q1] [30h] [5 Credits] 🌐	X	
○ MLSMM2152	<a href="#">New Technologies &amp; Emerging Practices</a>	<a href="#">Bart Jourquin</a>	FR [q1] [30h] [5 Credits] 🌐	X	
○ MLSMM2153	<a href="#">Web Mining</a>	<a href="#">François Fouss</a>	FR [q1] [30h] [5 Credits] 🌐	X	

#### o Term 2

○ MLSMM2134	<a href="#">e-Consumer Behavior</a>	<a href="#">Karine Charry</a>	FR [q2] [30h] [5 Credits] 🌐	X	
○ MLSMM2135	<a href="#">Methods &amp; Models in Marketing</a>	<a href="#">Caroline Ducarroz</a> <a href="#">Nadia Sinigaglia</a>	FR [q2] [30h] [5 Credits] 🌐	X	
○ MLSMM2136	<a href="#">Trends in Digital Marketing</a>	<a href="#">Ingrid Poncin</a>	FR [q2] [30h] [5 Credits] 🌐	X	

## MAJOR TRANSPORTATION MANAGEMENT (MONS) AND SUPPLY CHAIN (LOUVAIN-LA-NEUVE) [30.0]

You can find the major's brochure [here](#).

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ⊖ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🚫 Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Year

1 2

### o Content:

#### o Term 1

○ MLSMM2251	Modelling of Transport Systems	Bart Jourquin	FR [q1] [30h] [5 Credits] 🌐	X	
○ MLSMM2252	Supply Chain Management	Jean-Sébastien Tancrez	EN [q1] [30h] [5 Credits] 🌐	X	
○ MLSMM2253	Transport & Mobility	Bart Jourquin	FR [q1] [30h] [5 Credits] 🌐	X	

#### o Term 2 (LLN)

○ LLSMS2032	Advanced Operations Management : Models and Applications	Philippe Chevalier	EN [q2] [30h] [5 Credits] 🌐	X	
○ LLSMS2034	Supply Chain Planning	Mathieu Van Vyve	EN [q2] [30h] [5 Credits] 🌐	X	
○ LLSMS2035	Supply Chain Coordination and Sourcing	Per Joakim Agrell	EN [q2] [30h] [5 Credits] 🌐	X	

## MAJOR FINANCE AND TRANSITION (MONS) [30.0]

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ⊖ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🌐 Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

This major takes place during the 6 last weeks of each term.

Year

1 2

### o Content:

#### o Term 1

○ MLSMM2122	Firm Valuation	Mikael Petitjean	EN [q1] [30h] [5 Credits] 🌐	X	
○ MLSMM2123	Issues in Sustainable Finance	Isabelle Platten Frédéric Vrins	FR [q1] [30h] [5 Credits] 🌐	X	
○ MLSMM2124	Judgment and Decision Making	Rudy De Winne	FR [q1] [30h] [5 Credits] 🌐	X	

#### o Term 2

○ MLSMM2121	Risk Management	Isabelle Platten	FR [q2] [30h] [5 Credits] 🌐	X	
○ MLSMM2125	Portfolio Management	Catherine D'Hondt	EN [q2] [30h] [5 Credits] 🌐	X	
○ MLSMM2126	Institutional Investors	Nathan Lassance	EN [q2] [30h] [5 Credits] 🌐	X	

**MAJOR TACTICAL & DIGITAL MARKETING DECISIONS (MONS) [30.0]**

You can find the major's brochure [here](#).

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ⊖ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🌐 Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Year

1 2

**o Content:****o Term 1**

○ MLSMM2131	Retailing & Distribution Management	Simon Hazée	[FR] [q1] [30h] [5 Credits] 🌐 > English-friendly	X	
○ MLSMM2132	Price Management	Caroline Ducarroz Nadia Sinigaglia	[FR] [q1] [30h] [5 Credits] 🌐	X	
○ MLSMM2133	Product & Innovation	Nadia Sinigaglia	[EN] [q1] [30h] [5 Credits] 🌐	X	

**o Term 2**

○ MLSMM2134	e-Consumer Behavior	Karine Charry	[FR] [q2] [30h] [5 Credits] 🌐	X	
○ MLSMM2135	Methods & Models in Marketing	Caroline Ducarroz Nadia Sinigaglia	[FR] [q2] [30h] [5 Credits] 🌐	X	
○ MLSMM2136	Trends in Digital Marketing	Ingrid Poncin	[FR] [q2] [30h] [5 Credits] 🌐	X	

## MAJOR "I CARRÉ" (MONS) [30.0]

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ⊖ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🚫🌐 Not open to incoming exchange students
- (FR) Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Year

1 2

### o Content:

#### o Quadrimestre 1

○ MLSMM2263	<a href="#">Entrepreneurial Change Making</a>	Amélie Jacquemin	EN [q1] [30h] [5 Credits] 🌐 > French-friendly	X	
○ MLSMM2262	<a href="#">Technological Entrepreneurship</a>		FR [q1] [30h] [5 Credits] 🌐	X	
○ MLSMM2261	<a href="#">Collective Entrepreneurship</a>		FR [q1] [30h] [5 Credits] 🌐	X	

#### o Quadrimestre 2

○ MLSMM2134	<a href="#">e-Consumer Behavior</a>	Karine Charry	FR [q2] [30h] [5 Credits] 🌐	X	
○ MLSMM2135	<a href="#">Methods &amp; Models in Marketing</a>	Caroline Ducarroz Nadia Sinigaglia	FR [q2] [30h] [5 Credits] 🌐	X	
○ MLSMM2136	<a href="#">Trends in Digital Marketing</a>	Ingrid Poncin	FR [q2] [30h] [5 Credits] 🌐	X	

**MAJOR SUPPLY CHAIN MANAGEMENT (LLN) [30.0]**

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ⊙ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🚫 Not open to incoming exchange students
- (FR) Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

*This LLN major only contains 2 courses during the first term. Students from the Mons campus wishing to follow it will have the LLSMS2221 course added in order to guarantee the necessary number of credits for this major (30 credits) in their programme.*

Year

1 2

**o Content:****o Term 1**

○ LLSMS2221	Tutorat et approfondissement		(FR) [q1] [ ] [5 Credits] 🌐	X	
○ LLSMS2030	Supply Chain Management		EN [q1] [30h] [5 Credits] 🌐	X	
○ LLSMS2031	Tools for Supply Chain Management Decisions	Mathieu Van Vyve	EN [q1] [30h] [5 Credits] 🌐	X	

**o Term 2**

○ LLSMS2032	Advanced Operations Management : Models and Applications	Philippe Chevalier	EN [q2] [30h] [5 Credits] 🌐	X	
○ LLSMS2034	Supply Chain Planning	Mathieu Van Vyve	EN [q2] [30h] [5 Credits] 🌐	X	
○ LLSMS2035	Supply Chain Coordination and Sourcing	Per Joakim Agrell	EN [q2] [30h] [5 Credits] 🌐	X	



## MAJOR INNOVATION MANAGEMENT (LLN) [30.0]

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ⊖ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🚫🌐 Not open to incoming exchange students
- (FR) Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

*This LLN major only contains 2 courses during the first term. Students from the Mons campus wishing to follow it will have the LLSMS2221 course added in order to guarantee the necessary number of credits for this major (30 credits) in their programme.*

Year

1 2

### o Content:

#### o Term 1

○ LLSMS2221	Tutorat et approfondissement		(FR) [q1] [ ] [5 Credits] 🌐	X	
○ LLSMS2040	Innovation Management I	Benoît Gailly	EN [q1] [30h] [5 Credits] 🌐	X	
○ LLSMS2042	Innovation Management II	Benoît Gailly	EN [q1] [30h] [5 Credits] 🌐	X	

#### o Term 2

○ LLSMF2011	Knowledge Management	Manuel Kolp	EN [q2] [30h] [5 Credits] 🌐	X	
○ LLSMS2041	Economics of Innovation	Paul Belleflamme	EN [q2] [30h] [5 Credits] 🌐	X	
○ LLSMS2043	Innovation Policy and Ecosystems	Benoît Gailly	EN [q2] [30h] [5 Credits] 🌐	X	
⊗ LLSMS2080	International Entrepreneurship <i>Bonus course. It is possible to take this extra course in addition to the 6 courses of the innovation major.</i>	Frank Janssen	(FR) [q2] [30h+30h] [5 Credits] 🌐	X	

**MAJOR INTERNATIONAL FINANCE (LLN) [30.0]**

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ⊙ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🚫 Not open to incoming exchange students
- (FR) Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

*This LLN major only contains 2 courses during the first term. Students from the Mons campus wishing to follow it will have the LLSMS2221 course added in order to guarantee the necessary number of credits for this major (30 credits) in their programme.*

Year

**1 2****o Content:****o Term 1**

○ LLSMS2221	Tutorat et approfondissement		(FR) [q1] [ ] [5 Credits] 🌐	X	
○ LLSMS2054	International Finance and crisis management	Bertrand Cadelon	EN [q1] [30h] [5 Credits] 🌐	X	
○ LLSMS2027	Capital markets and innovations	Leonardo Iania	EN [q1] [30h] [5 Credits] 🌐	X	

**o Term 2**

○ LLSMS2140	Financial Risk	Anh Nguyen James Thewissen	EN [q2] [30h] [5 Credits] 🌐	X	
○ LLSMS2029	International financial management		EN [q2] [30h] [5 Credits] 🌐	X	
○ LLSMS2223	Principles of banking regulation and supervision	Bertrand Cadelon	EN [q2] [30h] [5 Credits] 🌐	X	

**MAJOR FINANCIAL ENGINEERING (LLN) [30.0]**

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ⊖ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🚫 Not open to incoming exchange students
- (FR) Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

*This LLN major only contains 2 courses during the first term. Students from the Mons campus wishing to follow it will have the LLSMS2221 course added in order to guarantee the necessary number of credits for this major (30 credits) in their programme.*

Year

1 2

**o Content:****o Term 1**

○ LLSMS2221	Tutorat et approfondissement		(FR) [q1] [ ] [5 Credits] 🌐	X	
○ LLSMS2224	Forecasting	Bertrand Cadelon	EN [q1] [30h] [5 Credits] 🌐	X	
○ LLSMS2054	International Finance and crisis management	Bertrand Cadelon	EN [q1] [30h] [5 Credits] 🌐	X	

**o Term 2**

○ LLSMS2012	Macro Finance	Leonardo Iania	EN [q2] [30h] [5 Credits] 🌐	X	
○ LLSMS2138	Big data in finance		EN [q2] [30h] [5 Credits] 🌐	X	
○ LLSMS2225	Derivatives pricing	Frédéric Vrins	EN [q1] [30h] [5 Credits] 🌐	X	

## MAJOR MARKETING STRATEGY FOR CONNECTED BRANDS (LLN) [30.0]

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ⊖ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🚫 Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

*This LLN major only contains 2 courses during the first term. Students from the Mons campus wishing to follow it will have the LLSMS2221 course added in order to guarantee the necessary number of credits for this major (30 credits) in their programme.*

Year

1 2

### o Content:

#### o Term 1

○ LLSMS2221	Tutorat et approfondissement		FR [q1] [ ] [5 Credits] 🌐	X
○ LLSMS2000	Marketing Research		EN [q1] [30h] [5 Credits] 🌐	X
○ LLSMS2008	Digital Marketing	Isabelle Schuiling	EN [q1] [30h] [5 Credits] 🌐	X

#### o Term 2

○ LLSMS2003	Brand Management	Isabelle Schuiling	EN [q2] [30h] [5 Credits] 🌐	X
○ LLSMS2004	Big Data/Data Mining Applied to Marketing		EN [q2] [30h] [5 Credits] 🌐	X
○ LLSMS2006	On-line and Off-line Communication Strategies		EN [q2] [30h] [5 Credits] 🌐	X

## INEO - INTERDISCIPLINARY PROGRAM IN ENTREPRENEURSHIP (LLN) [30.0]

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ⊙ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🚫 Not open to incoming exchange students
- (FR) Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Choosing this major means a full 125-credit programme for LSM Louvain-la-Neuve students.

INEO is a major offered in 30 Master programmes, in 9 faculties of UCLouvain. It involves the completion of an interfaculty Master's thesis (in team) on a business creation project. Access to this major (as well as to each of the courses) is limited to selected students. All information on <https://uclouvain.be/en/study/ineo>.

Year

1 2

### o Content:

#### o Term 1

○ LINEO2001	Théorie de l'entrepreneuriat	Frank Janssen	(FR) [q1] [30h+20h] [5 Credits] 🌐	X	
○ LINEO2002	Aspects juridiques, économiques et managériaux de la création d'entreprise	Yves De Cordt	(FR) [q1] [30h+15h] [5 Credits] 🌐	X	

#### o INEO Elective courses (5 credits)

Un cours parmi :

⊗ LLSMS2014	Entrepreneurial Finance	Quentin Colmant James Thewissen	EN [q1] [30h] [5 Credits] 🌐	X	
⊗ LEPL2021	Innovation classes for transition and sustainable development		(FR) [q1] [30h+15h] [5 Credits] 🌐	X	

#### o Term 2

○ LINEO2003	Plan d'affaires et étapes-clefs de la création d'entreprise <i>The LINEO2003 courses are spread over the two annual blocks of the Master. The INEO student has to follow them already in the first year block, but will only be able to register the course in the second year block programme.</i>	Frank Janssen	(FR) [q2] [30h+15h] [5 Credits] 🌐		X
○ LINEO2004	Séminaire d'approfondissement en entrepreneuriat	Frank Janssen	(FR) [q2] [30h+15h] [5 Credits] 🌐	X	

#### o INEO Elective courses (5 credits)

1 cours parmi :

⊗ LLSMS2080	International Entrepreneurship <i>Attention: selection of students on the basis of application</i>	Frank Janssen	(FR) [q2] [30h+30h] [5 Credits] 🌐	X	
⊗ LLSMS2081	Strategic Management of Start ups		(FR) [q2] [30h+30h] [5 Credits] 🌐	X	
⊗ LINEO2005	Social and Sustainable Entrepreneurship		EN [q2] [30h] [5 Credits] 🌐	X	
⊗ LSST1001	IngénieursSud	Stéphanie Merle Jean-Pierre Raskin	(FR) [q1+q2] [15h+45h] [5 Credits] 🌐	X	
⊗ LLSMF2011	Knowledge Management	Manuel Kolp	EN [q2] [30h] [5 Credits] 🌐	X	
⊗ LEPL2022	Health Innovation Classes [C]		(FR) [q2] [30h+30h] [5 Credits] 🌐 > French-friendly	X	

**MAJOR INTERNATIONAL BUSINESS (LLN) [30.0]**

Access to this major is limited to students selected on the basis of an application file. [More informations about the selection](#). You can find the major's brochure [here](#).

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ⊖ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🚫 Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

*This LLN major only contains 2 courses during the first term. Students from the Mons campus wishing to follow it will have the LLSMS2221 course added in order to guarantee the necessary number of credits for this major (30 credits) in their programme.*

Year

1 2

**Content:****Term 1**

○ LLSMS2221	<a href="#">Tutorat et approfondissement</a>		FR [q1] [] [5 Credits] 🌐	X	
○ LLSMS2014	<a href="#">Entrepreneurial Finance</a>	Quentin Colmant James Thewissen	EN [q1] [30h] [5 Credits] 🌐	X	
○ LLSMS2030	<a href="#">Supply Chain Management</a>		EN [q1] [30h] [5 Credits] 🌐	X	

**Term 2**

○ LLSMS2065	<a href="#">Cross Cultural Competences and Management</a>	Ina Aust-Gronarz	EN [q2] [30h] [5 Credits] 🌐	X	
○ LLSMS2114	<a href="#">Entrepreneurship: topical and international aspects</a>	Frank Janssen	EN [q2] [30h] [5 Credits] 🌐	X	
○ LLSMS2007	<a href="#">Platform Strategies</a>		EN [q2] [30h] [5 Credits] 🌐	X	

## PHILIPPE DE WOOT MAJOR IN CORPORATE SUSTAINABLE MANAGEMENT (LLN) [30.0]

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ⊖ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🚫🌐 Not open to incoming exchange students
- (FR) Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

This LLN major only contains 2 courses during the first term. Students from the Mons campus wishing to follow it will have the LLSMS2221 course added in order to guarantee the necessary number of credits for this major (30 credits) in their programme.

Year

1 2

### o Content:

#### o Term 1

○ LLSMS2221	Tutorat et approfondissement		(FR) [q1] [ ] [5 Credits] 🌐	X
○ LLSMS2280	Business Ethics and Compliance Management		EN [q1] [30h] [5 Credits] 🌐	X
○ LLSMS2282	Finance and Responsible Investment Practices	Leonardo Iania Claudio Vescovo	EN [q1] [30h] [5 Credits] 🌐	X

#### o Term 2

○ LLSMS2283	Sustainable Human Resource Management and Leadership	Ina Aust-Gronarz	EN [q2] [30h] [5 Credits] 🌐	X
○ LLSMS2284	Corporate Sustainability Reporting and Marketing Strategy	Valérie Swaen	EN [q2] [30h] [5 Credits] 🌐	X
○ LINEO2005	Social and Sustainable Entrepreneurship		EN [q2] [30h] [5 Credits] 🌐	X

## MAJOR ENERGY MANAGEMENT (LLN) [30.0]

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ⊙ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🚫🌐 Not open to incoming exchange students
- (FR) Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

*This LLN major only contains 2 courses during the first term. Students from the Mons campus wishing to follow it will have the LLSMS2221 course added in order to guarantee the necessary number of credits for this major (30 credits) in their programme.*

Year

1 2

### o Content:

#### o Term 1

○ LLSMS2221	Tutorat et approfondissement		(FR) [q1] [ ] [5 Credits] 🌐	X
○ LLSMS2030	Supply Chain Management		EN [q1] [30h] [5 Credits] 🌐	X
○ LLSMS2031	Tools for Supply Chain Management Decisions	Mathieu Van Vyve	EN [q1] [30h] [5 Credits] 🌐	X

#### o Term 2

○ LLSMS2051	Energy System Analysis	Bert Willems	EN [q2] [30h] [5 Credits] 🌐	X
○ LLSMS2052	Energy Markets and Demand	Bert Willems	EN [q2] [30h] [5 Credits] 🌐	X
○ LLSMS2053	Energy and Transition Perspectives	Bert Willems	EN [q2] [30h] [5 Credits] 🌐	X



LSM MONS COURSES (IF NO EXCHANGE) [5.0]COURS AU CHOIX [5.0]

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ⊖ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🚫 Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Year

1 2

**o Content:**

⊗ MLSMM2114	People & Organization Management	Laurent Taskin	FR [q1] [30h] [5 Credits] 🌐		x
⊗ MLSMM2212	Taxation	Marie Lamensch	EN [q1] [30h] [5 Credits] 🌐 > French-friendly		x

OPTIONS (ALTERNATIVE À L'ÉCHANGE) [15.0]OPTION TRANSPORT & LOGISTICS (MONS) [15.0]

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ⊖ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🚫 Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

*This option is not available to students who have followed the major Transportation Management and Supply Chain.*

Year

1 2

**o Content:**

● MLSMM2251	Modelling of Transport Systems	Bart Jourquin	FR [q1] [30h] [5 Credits] 🌐		x
● MLSMM2252	Supply Chain Management	Jean-Sébastien Tancrez	EN [q1] [30h] [5 Credits] 🌐		x
● MLSMM2253	Transport & Mobility	Bart Jourquin	FR [q1] [30h] [5 Credits] 🌐		x

### OPTION ENTREPRENEURSHIP (MONS) [15.0]

- Mandatory
- ✘ Optional
- △ Not offered in 2025-2026
- ⊖ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🚫 Not open to incoming exchange students
- (FR) Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Year

1 2

#### o Content:

● MLSMM2261	Collective Entrepreneurship		FR [q1] [30h] [5 Credits] 🌐		x
● MLSMM2262	Technological Entrepreneurship		FR [q1] [30h] [5 Credits] 🌐		x
● MLSMM2263	Entrepreneurial Change Making	Amélie Jacquemin	EN [q1] [30h] [5 Credits] 🌐 > French-friendly		x

### OPTION PROFESSIONAL IMMERSION IN DIGITAL MARKETING (MONS) [25.0]

This option is for students who wish to specialize in Digital Marketing. It is given during the two terms of the annual block 2. It must be combined with a major in marketing (followed in annual block 1) and is only accessible on file.

Students engaged in this option do not have to register the classic internship in their program.

- Mandatory
- ✘ Optional
- △ Not offered in 2025-2026
- ⊖ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🚫 Not open to incoming exchange students
- (FR) Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Year

1 2

#### o Content:

● MLSMM2234	Professional Immersion in Digital Marketing Internship <i>This teaching unit replaces the mandatory Master's internship for students enrolled in this option.</i>		FR [q1+q2] [0h+0h] [10 Credits] 🌐		x
● MLSMM2162	Coaching		FR [q2] [30h] [5 Credits] 🌐		x
● MLSMM2264	Coaching advanced		FR [q1] [30h] [5 Credits] 🌐		x
● MLSMM2231	Digital Data Analysis <i>This teaching unit takes place in the second semester in parallel with the seminars.</i>	Simon Hazée	FR [q2] [30h] [5 Credits] 🌐		x

**OPTION MARKETING DECISION (MONS) [15.0]**

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ⊖ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🌐 Not open to incoming exchange students
- (FR) Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

In partnership with BASF.

This option is not available to students who have followed the major Tactical & Digital Marketing Decisions.

Year

1 2

**Content:**

○ MLSMM2131	Retailing & Distribution Management	Simon Hazée	FR [q1] [30h] [5 Credits] 🌐 > English-friendly	X
○ MLSMM2132	Price Management	Caroline Ducarroz Nadia Sinigaglia	FR [q1] [30h] [5 Credits] 🌐	X
○ MLSMM2133	Product & Innovation	Nadia Sinigaglia	EN [q1] [30h] [5 Credits] 🌐	X

**OPTION FINANCE AND TRANSITION I (MONS) [15.0]**

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ⊖ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🌐 Not open to incoming exchange students
- (FR) Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

This option is not available to students who have followed the Major Finance and Transition (previously called Financial Management)

Year

1 2

**Content:**

○ MLSMM2122	Firm Valuation	Mikael Petitjean	EN [q1] [30h] [5 Credits] 🌐	X
○ MLSMM2123	Issues in Sustainable Finance	Isabelle Platten Frédéric Vrins	FR [q1] [30h] [5 Credits] 🌐	X
○ MLSMM2124	Judgment and Decision Making	Rudy De Winne	FR [q1] [30h] [5 Credits] 🌐	X

**OPTION INTERNATIONAL FINANCE (LLN) [15.0]**

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ⊖ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🌐 Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Year

1 2

**o Content:**

○ LLSMS2054	<a href="#">International Finance and crisis management</a>	<a href="#">Bertrand Canelon</a>	EN [q1] [30h] [5 Credits] 🌐		x
○ LLSMS2027	<a href="#">Capital markets and innovations</a>	<a href="#">Leonardo Iania</a>	EN [q1] [30h] [5 Credits] 🌐		x
○ LLSMS2221	<a href="#">Tutorat et approfondissement</a>		FR [q1] [] [5 Credits] 🌐		x

**OPTION FINANCIAL ENGINEERING (LLN) [15.0]**

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ⊖ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🌐 Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

*This option is neither available to students who have followed the Major in Financial Engineering and exceptionally nor available to those who have followed the Major in International Finance.*

Year

1 2

**o Content:**

○ LLSMS2224	<a href="#">Forecasting</a>	<a href="#">Bertrand Canelon</a>	EN [q1] [30h] [5 Credits] 🌐		x
○ LLSMS2221	<a href="#">Tutorat et approfondissement</a>		FR [q1] [] [5 Credits] 🌐		x
○ LLSMS2054	<a href="#">International Finance and crisis management</a>	<a href="#">Bertrand Canelon</a>	EN [q1] [30h] [5 Credits] 🌐		x

**OPTION MARKETING STRATEGY FOR CONNECTED BRANDS (LLN)****[15.0]**

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ⊙ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🚫🌐 Not open to incoming exchange students
- (FR) Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

*This option is not available to students who have followed the major Marketing Strategy for Connected Brands.*

Year

1 2

**o Content:**

○ LLSMS2000	Marketing Research		EN [q1] [30h] [5 Credits] 🌐		X
○ LLSMS2008	Digital Marketing	Isabelle Schuiling	EN [q1] [30h] [5 Credits] 🌐		X
○ LLSMS2221	Tutorat et approfondissement		FR [q1] [] [5 Credits] 🌐		X

**OPTION CORPORATE SUSTAINABLE MANAGEMENT (LLN) [15.0]**

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ⊙ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🚫🌐 Not open to incoming exchange students
- (FR) Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Year

1 2

**o Content:**

○ LLSMS2280	Business Ethics and Compliance Management		EN [q1] [30h] [5 Credits] 🌐		X
○ LLSMS2282	Finance and Responsible Investment Practices	Leonardo Iania Claudio Vescovo	EN [q1] [30h] [5 Credits] 🌐		X
○ LLSMS2221	Tutorat et approfondissement		FR [q1] [] [5 Credits] 🌐		X

**OPTION SOURCING AND PROCUREMENT (LLN) [15.0]**

The Kronos Group Chair "Strategic Sourcing and Procurement" is the fruit of a collaboration between Kronos Group and Louvain School of Management.

The objective of the Chair is to promote research and education in the sourcing and procurement domain, contributing to fostering the profession to continue its transformation into a value creating and strategic profession.

The research in the Chair aims at empirical, economic and strategic studies of procurement under transformation, in particular the innovative, ethical and environmental dimensions of the area.

For more information : <https://uclouvain.be/en/research-institutes/lidam/core/kronos-chair-in-sourcing-and-procurement.html>

- Mandatory
- ⊗ Optional
- △ Not offered in 2025-2026
- ⊙ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🌐 Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Year

1 2

○ **Content:**

○ LLSMS2036	<a href="#">Supply Chain Procurement</a>	<a href="#">Per Joakim Agrell</a>	EN [q1] [30h] [5 Credits] 🌐		X
○ LLSMS2037	<a href="#">Sourcing Strategy</a>	<a href="#">Michael Henke</a>	EN [q1] [30h] [5 Credits] 🌐		X
○ LLSMS2038	<a href="#">Procurement Organisation and Scope</a>		EN [q1] [30h] [5 Credits] 🌐		X

**OPTION FINANCE (ICHEC) [15.0]**

- Mandatory
- ✘ Optional
- △ Not offered in 2025-2026
- ⊙ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🌐 Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

This option is accessible under conditions to Master's [120] Business Engineer students.

Year

1 2

**Content:**

● EICHE1018	<b>Advanced Financial Analysis and Reporting</b> UE ICHEC donnée sur leur campus de Bruxelles (site Anjou)		EN [q1] [60h] [5 Credits] 🌐		X
● EICHE1019	<b>Ethics in Finance</b> UE ICHEC donnée sur leur campus de Bruxelles (site Anjou)		EN [q1] [60h] [5 Credits] 🌐		X
● EICHE1057	<b>Alternative Investment and Advanced Portfolio Management</b> UE ICHEC donnée sur leur campus de Bruxelles (site Montgomery)		EN [q1] [60h] [5 Credits] 🌐		X

**OPTION TAX SYSTEMS (ICHEC) [15.0]**

For more information, please visit <https://www.ichec.be/fr/master-en-gestion-de-lentreprise>

- Mandatory
- ✘ Optional
- △ Not offered in 2025-2026
- ⊙ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🌐 Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Courses are organised during the whole term in the evening.

Year

1 2

**Content:**

● LFISC2210	<b>Taxation of mergers and acquisitions (in French)</b>		FR [q1] [60h] [3 Credits] 🌐		X
● LFISC2220	<b>Corporate tax and reporting practice (in French)</b>		FR [q1] [60h] [8 Credits] 🌐		X
● LFISC2230	<b>Introduction to International and European Taxation (in French)</b>		FR [q1] [60h] [4 Credits] 🌐		X

## INTRODUCTION TO ACTUARIAL SCIENCE [17.0]

- Mandatory
- ✘ Optional
- △ Not offered in 2025-2026
- ⊙ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🌐 Not open to incoming exchange students
- (FR) Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

This option is made up of courses borrowed from the Faculty of Sciences (Louvain School of Statistics, Biostatistics and Actuarial Sciences) giving its courses over full semesters. This means that schedule compatibility is not guaranteed. Furthermore, if successful, it will be possible to use the credits from these teaching units as part of subsequent registration for the Master in Actuarial Sciences.

Year

1 2

### o Content:

● LACTU2030	Life insurance actuarial science	Donatien Hainaut	(FR) [q1] [30h+7.5h] [5 Credits] 🌐		X
● LACTU2150	Statistical analysis of insurance data [M]	Karim Barigou	(FR) [q1] [30h+7.5h] [5 Credits] 🌐		X
● LACTU2160	Actuarial methods for segmentation	Michel Denuit	(FR) [q1] [45h] [7 Credits] 🌐		X

## Alternatives

> [Master \[120\] : Business Engineering \[i square\]](https://uclouvain.be/en-prog-2025-ingm2m-programme) [ <https://uclouvain.be/en-prog-2025-ingm2m-programme> ]

## MASTER [120] : BUSINESS ENGINEERING [I SQUARE]

- Mandatory
- ✘ Optional
- △ Not offered in 2025-2026
- ⊙ Not offered in 2025-2026 but offered the following year
- ⊕ Offered in 2025-2026 but not the following year
- △ ⊕ Not offered in 2025-2026 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- 🌐 Not open to incoming exchange students
- (FR) Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Year

1 2

### o Tronc commun

● MLSMM2200	Final Master's Thesis		(FR) [q1+q2] [] [18 Credits] 🌐		X
● MLSMM2201	Research Design and Thesis Preparation [M]	Julie Hermans	(FR) [q1] [30h+30h] [2 Credits] 🌐 > French-friendly		X
● MLSMM2202	Internship with Coaching	Catherine D'Hondt Isabelle Platten	(FR) [q1+q2] [30h+22.5h] [10 Credits] 🌐		X

### o Foreign languages - advanced level 1 (5 credits)

English is compulsory. The student then chooses Dutch or Spanish (following his Bachelor / preparatory module choice) until the end of his Master's cycle.



				Year	
				1	2
○ MANGL2163	Advanced English 1	Jessica Degroote (coord.) Guy Monfort	EN [q1+q2] [0h+30h] [2 Credits]	X	
⊗ MNEER2164	Advanced Dutch 1	Erika Copriau (coord.) Bruno Michiels	NL [q1+q2] [0h+30h] [3 Credits]	X	
⊗ MESPA2165	Advanced Spanish 1	Juan Francisco Hernandez Rodriguez (coord.)	ES [q1+q2] [0h+30h] [3 Credits]	X	

○ Foreign languages - advanced level 2 (5 credits)

○ MANGL2236	Advanced English 2	Guy Monfort Quentin Zèques (coord.)	EN [q1] [30h] [3 Credits]		X
⊗ MNEER2238	Advanced Dutch 2	Bruno Michiels (coord.)	NL [q1] [30h] [2 Credits]		X
⊗ MESPA2237	Advanced Spanish 2	Juan Francisco Hernandez Rodriguez (coord.)	ES [q1] [30h] [2 Credits]		X

○ I<sup>2</sup> track

⊗ I<sup>2</sup> track in electromechanics - energy

○ Bloc annuel 1 du parcours i<sup>2</sup> en électromécanique - energy (10 credits)

Cours à suivre "hors programme" qui complètent les cours déjà suivis à la HELHa en cycle de bachelier.

○ MHELH2114	Introduction énergie		EN [q2] [60h] [5 Credits]	X	
○ EHELH2116	Mécanique appliquée		EN [] [48h] [5 Credits]	X	

○ Bloc annuel 2 du parcours i<sup>2</sup> en électromécanique - energy (30 credits)

Cours à prendre en remplacement de l'option et du cours au choix du bloc annuel 2 du programme "classique".

○ EHELH2218	Thermique appliquée		EN [q1] [] [5 Credits]		X
○ EHELH2219	Installation énergétique		EN [q1] [] [5 Credits]		X
○ MHELH2212	Automatique		EN [q1] [10h+30h] [5 Credits]		X
○ MHELH2211	Electricité industrielle		EN [q1] [36h+12h] [5 Credits]		X
○ EHELH2220	Water Treatment Cours enregistré, pouvant être suivi en différé.		EN [q2] [] [4 Credits] > French-friendly		X
○ EHELH2227	Sustainability Cours enregistré, pouvant être suivi en différé.		EN [q2] [] [6 Credits] > French-friendly		X

○ Liste au choix de finalités INGM2M

○ Professional Focus (30 credits)

○ Content:

○ MLSMM2220	Seminar on Current Managerial Issues		EN [q1+q2] [30h+0h] [5 Credits]	X	
○ MLSMM2116	Data Analytics	François Fouss	EN [q1] [30h+15h] [5 Credits]	X	
○ MLSMM2117	Quantitative Project & Project Management	Stefan Creemers Jean-Sébastien Tancrez	EN [q2] [75h+15h] [10 Credits]	X	
○ MLSMM2217	Integrated Information Systems	Bart Jourquin	EN [q1] [30h] [5 Credits]		X
○ MLSMM2219	Strategic Management of the Firm: Translating Strategy into Action		EN [q1] [30h] [5 Credits]	X	

○ List of electives




The LSM student engaged in the "i<sup>2</sup>" course must choose one of the following majors :

### ⌘ Major "i carré" (Mons) (30 credits)




Cette majeure n'est accessible qu'aux étudiants (UCLouvain et HELHa) engagés dans le programme spécifique "i carré".

#### ○ Content:

##### ○ Quadrimestre 1

○ MLSMM2263	Entrepreneurial Change Making	Amélie Jacquemin	EN [q1] [30h] [5 Credits]  > French-friendly	X	
○ MLSMM2262	Technological Entrepreneurship		EN [q1] [30h] [5 Credits] 	X	
○ MLSMM2261	Collective Entrepreneurship		EN [q1] [30h] [5 Credits] 	X	




##### ○ Quadrimestre 2

○ MLSMM2134	e-Consumer Behavior	Karine Charry	EN [q2] [30h] [5 Credits] 	X	
○ MLSMM2135	Methods & Models in Marketing	Caroline Ducarroz Nadia Sinigaglia	EN [q2] [30h] [5 Credits] 	X	
○ MLSMM2136	Trends in Digital Marketing	Ingrid Poncin	EN [q2] [30h] [5 Credits] 	X	

### ⌘ Major Business Analytics (Mons) (30 credits)

#### ○ Content:

##### ○ Term 1

○ MLSMM2152	New Technologies & Emerging Practices	Bart Jourquin	EN [q1] [30h] [5 Credits] 	X	
○ MLSMM2151	Data Science [M]		EN [q1] [30h] [5 Credits] 	X	
○ MLSMM2153	Web Mining	François Fouss	EN [q1] [30h] [5 Credits] 	X	




##### ○ Term 2

○ MLSMM2154	Artificial Intelligence [M]	Marco Saerens	EN [q2] [30h] [5 Credits] 	X	
○ MLSMM2155	Quantitative Decision Making	Daniele Catanzaro	EN [q2] [30h] [5 Credits] 	X	
○ MLSMM2156	Recommender Systems		EN [q2] [30h] [5 Credits] 	X	




### ⌘ Major Business Analytics & Digital Marketing (Mons) (30 credits)

#### ○ Content:

##### ○ Term 1

○ MLSMM2151	Data Science [M]		EN [q1] [30h] [5 Credits] 	X	
○ MLSMM2152	New Technologies & Emerging Practices	Bart Jourquin	EN [q1] [30h] [5 Credits] 	X	
○ MLSMM2153	Web Mining	François Fouss	EN [q1] [30h] [5 Credits] 	X	

##### ○ Term 2

○ MLSMM2134	e-Consumer Behavior	Karine Charry	EN [q2] [30h] [5 Credits] 	X	
○ MLSMM2135	Methods & Models in Marketing	Caroline Ducarroz Nadia Sinigaglia	EN [q2] [30h] [5 Credits] 	X	
○ MLSMM2136	Trends in Digital Marketing	Ingrid Poncin	EN [q2] [30h] [5 Credits] 	X	

## Course prerequisites

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The **table** below lists the activities (course units, or CUs) for which there are one or more prerequisites within the programme, i.e. the programme CU for which the learning outcomes must be certified and the corresponding credits awarded by the jury before registering for that CU.

These activities are also identified in the **detailed programme**: their title is followed by a yellow square.

### Prerequisites and student's annual programme

As the prerequisite is for CU registration purposes only, there are no prerequisites within a programme year. Prerequisites are defined between CUs of different years and therefore influence the order in which the student will be able to register for the programme's CUs.

In addition, when the jury validates a student's individual programme at the beginning of the year, it ensures its coherence, meaning that it may:

- require the student to combine registration in two separate CUs which it considers necessary from a pedagogical point of view.
- transform a prerequisite into a corequisite if the student is in the final year of a degree course.

For more information, please consult the [Academic Regulations and Procedures](#).

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### # Prerequisites list

**MANGL2236** "[Advanced English 2](#)" has prerequisite(s) MANGL2163

- MANGL2163 - [Advanced English 1](#)

**MESPA2237** "[Español avanzado 2](#)" has prerequisite(s) MESPA2165

- MESPA2165 - [Advanced Spanish 1](#)

**MNEER2238** "[Nederlands voor gevorderden 2](#)" has prerequisite(s) MNEER2164

- MNEER2164 - [Advanced Dutch 1](#)

## The programme's courses and learning outcomes

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For each UCLouvain training programme, a [reference framework of learning outcomes](#) specifies the the skills expected of every graduate on completion of the programme. Course unit descriptions specify targeted learning outcomes, as well as the unit's contribution to reference framework of learning outcomes.

## INGM2M - Information

### Access Requirements

Master course admission requirements are defined by the French Community of Belgium Decree of 7 November 2013 defining the higher education landscape and the academic organisation of courses.

General and specific admission requirements for this programme must be satisfied at the time of enrolling at the university.

Unless explicitly mentioned, the bachelor's, master's and licentiate degrees listed in this table or on this page are to be understood as those issued by an institution of the French, Flemish or German-speaking Community, or by the Royal Military Academy.

**In the event of the divergence between the different linguistic versions of the present conditions, the French version shall prevail.**

#### SUMMARY

- > [General access requirements](#)
- > [Specific access requirements](#)
- > [University Bachelors](#)
- > [Non university Bachelors](#)
- > [Holders of a 2nd cycle University degree](#)
- > [Holders of a non-University 2nd cycle degree](#)
- > [Access based on validation of professional experience](#)
- > [Access based on application](#)
- > [Admission and Enrolment Procedures for general registration](#)

### Specific access requirements

In addition to fulfilling the specific conditions described here below, candidates must provide proof of sufficient command of the **French language** (level B2 of the [Common European Framework of Reference](#)).

Given the organization of courses taught in **English** within the programme, a sufficient command of this language (level B1 of the [Common European Framework of Reference](#)) is strongly recommended.

#### DIRECT ACCESS OR APPLICATION-BASED ACCESS? PLEASE CHECK THE FOLLOWING TABLES

#### University Bachelors

Diploma	Special Requirements	Access	Remarks
<b>UCLouvain Bachelors</b>			
<a href="#">Bachelor : Business Engineering</a> (Mons campus) <a href="#">Bachelor : Business Engineering</a> (Louvain-la-Neuve campus) <a href="#">Bachelor : Business Engineering</a> (Saint-Louis Bruxelles campus) <a href="#">Bachelor : Business Engineering (French-English)</a> (Saint-Louis Bruxelles campus) <a href="#">Bachelor : Business Engineering (French-Dutch-English)</a> (Saint-Louis Bruxelles campus) <a href="#">Bachelor of Science in Business Engineering</a> (Saint-Louis Bruxelles campus)		Direct access	> <a href="#">Online enrolment</a>
<a href="#">Bachelor in Engineering</a> (Louvain-la-Neuve campus)	Have followed the Minor in Management (basic knowledge) and meet the <a href="#">conditions générales et spécifiques d'accès</a> .	<a href="#">Access based on application</a>	If the conditions spécifiques et générales are met, application-based enrolment is possible with a maximum of 60 crédits supplementary classes > <a href="#">Online enrolment</a>
Other UCLouvain Bachelor degrees	Meet the <a href="#">conditions générales et spécifiques d'accès</a> .	<a href="#">Access based on application</a>	If the conditions spécifiques et générales are met, application-based enrolment is possible with a maximum of 60 crédits supplementary classes > <a href="#">Online enrolment</a>
<b>Others Bachelors of the French speaking Community of Belgium</b>			

Bachelor Management Engineer		Direct access	> <a href="#">Online enrolment</a>
Other Bachelor degrees	Meet the <a href="#">conditions générales et spécifiques d'accès</a> .	Access based on application	If the conditions spécifiques et générales are met, application-based enrolment is possible with a maximum of 60 crédits supplementary classes > <a href="#">Online enrolment</a>
<b>Bachelors of the Dutch speaking Community of Belgium</b>			
Bachelor handelsingenieur		Direct access	> <a href="#">Online enrolment</a>
Other Bachelor degrees	Meet the <a href="#">conditions générales et spécifiques d'accès</a> .	Access based on application	If the conditions spécifiques et générales are met, application-based enrolment is possible with a maximum of 60 crédits supplementary classes > <a href="#">Online enrolment</a>
<b>Foreign Bachelors</b>			
Non-Belgian Bachelor degree in Business Engineering or equivalent issued by a recognized academic institution.	Meet the <a href="#">conditions générales et spécifiques d'accès</a> .	Access based on application	If conditions spécifiques et générales are met > <a href="#">Submit a UCLouvain online request</a>

## Non university Bachelors

> Find out more about [links](#) to the university

Holders of a **bachelor's degree, from long type belgian non-university higher education**, in commercial engineering may, after analysis of the file by the jury and only if they have an average of at least 67% for the 3 years of bachelor's degree, access to the Master's degree in business engineering, with possible additional teaching unit(s) (UE) > [Submit a UCLouvain online request](#).

## Holders of a 2nd cycle University degree

Diploma	Special Requirements	Access	Remarks
<b>"Licenciés"</b>			
Any Belgian Licence	Meet the <a href="#">general and specific access requirements</a> .	Access based on application	If general and specific requirements are met > possibility of access on file with the possible addition of a maximum of 60 additional credits into the master's programme > <a href="#">Submit a UCLouvain online access request</a>
Non-Belgian Licence's university degree issued by a recognized academic institution	Meet the <a href="#">general and specific access requirements</a> .	Access based on application	If general and specific requirements are met > <a href="#">Submit a UCLouvain online access request</a>
<b>Masters</b>			
Civil engineer Masters' degree issued by UCLouvain	Have taken the minor (1st cycle) in management and/ or option (2nd cycle) in management and meet the <a href="#">general and specific conditions of access</a> .	Access based on application	Composition of the programme to be determined according to the student's background and specialization needs. Possibility of possible valuation of credits. If general and specific requirements are met > possibility of access on file with the possible addition of a maximum of 60 additional credits into the master's programme > <a href="#">submit a UCLouvain online access request</a>
Any other Belgian Master's	Meet the <a href="#">general and specific access requirements</a> .	Access based on application	If general and specific requirements are met > possibility of access on file with the possible addition of a maximum of 60 additional

Non-Belgian Master's university degree issued by a recognized institution	Meet the <a href="#">general and specific access requirements</a> .	Access based on application	credits into the master's programme > <a href="#">Submit a UCLouvain online access request</a>
			If general and specific requirements are met > <a href="#">Submit a UCLouvain online access request</a>

## Holders of a non-University 2nd cycle degree

Degrees and titles corresponding to 2nd cycle non-university degrees do not allow access to the programme.

## Access based on validation of professional experience

> It is possible, under certain conditions, to use one's personal and professional experience to enter a university course without having the required qualifications. However, validation of prior experience does not automatically apply to all courses. Find out more about [Validation of priori experience](#).

For professionals who wish to acquire basic training in management sciences, consult Master [60] in Management (shift schedule) (Mons site) or Master [60] in Management (shift schedule) (Charleroi site).

## Access based on application

Access based on application : access may be granted either directly or on the condition of completing additional courses of a maximum of 60 ECTS credits, or refused.

In the event of access on file, and depending on the diploma you hold, please refer to the "general and specific conditions of access" which can be downloaded in PDF format by simply clicking on the hyperlinks given in the tables above.

## Admission and Enrolment Procedures for general registration

## Teaching method

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This programme, the quality of which has been recognised by external auditors of the international EQUIS accreditation programme, offers four key advantages:

### A particularly wide range of specialisation majors and options

With access to over 30 majors/options, students can specialise in the most advanced fields of management. It is general practice for them to further develop their specialist skills and knowledge by selecting the same field for their dissertation and internship. These majors and options are available at both LSM campuses (Mons and Louvain-la-Neuve) and, in most cases, the courses are held over two (maximum three) weekdays to facilitate travel between campuses.

### Combination of academic knowledge and workplace experience

The programme is taught by an equal balance of teachers who are also practising researchers in their field and professionals selected for their widely acknowledged experience and expertise. Students must also complete an internship in a company and their dissertation can take the form of an individual final project by addressing an issue or assignment identified during their internship. Links with the business world are a constant of both classroom teaching and the extra-academic activities organised by the School's Corporate unit.

### Teaching methods focused on learning and developing transferable skills

In concrete terms, this means that the teaching methods virtually always focus on problem-solving, collaborative learning (case studies, project, problems, simulations) and self-guided work. This approach is supported by compulsory reading, theory classes and lectures, with an equal balance between continuous and final assessment, and between individual and group assessment.

### A strong international focus

The international aspect of this programme is supported by a particularly extensive network of exchange partners (over 140 partner business schools), access (from the LLN campus) to the [CEMS](#) Master in International Management (we are the only university in Belgium offering this) and the opportunity to obtain a [double degree](#) with one of seven prestigious partner universities.

## Evaluation

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*The evaluation methods comply with the [regulations concerning studies and exams](#). More detailed explanation of the modalities specific to each learning unit are available on their description sheets under the heading "Learning outcomes evaluation method".*

Several [assessment methods](#) are used in this programme, with a particular focus on what are known as "active" teaching methods, which encourage students to take an active role in the learning process:

- **continuous assessment** of each student's output/acquired knowledge, individually or in groups: presentations, moderation of debates, written reports;
- **ad hoc assessment** of acquired knowledge via written and oral exams after the six-week course block or during the examination sessions.

To find out more about assessment, click on the title of the course to see the course description.

## Mobility and/or Internationalisation outlook

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### Internationalisation

This Master's programme has the added benefit of offering various mobility and internationalisation options:

- Many LSM courses are taught in English.
- **One term abroad** (30 credits) ([exchange programme](#)) at one of the 145 partner universities that are renowned worldwide for their management courses.
- **One term in Flanders** (30 credits) (Erasmus Belgica) at one of the three partner universities renowned for their management courses.
- A unique opportunity, exclusive in Belgium to LSM, to take the **CEMS Master in International Management** run by the [CEMS](#) Global Alliance in Management Education network (from the LLN campus), plus exclusive access to the [PIM](#) (Partnership in International Management) network.
- The opportunity to spend the **second year abroad** as part of the **International Business (IB)** programme, which offers an exchange at a partner university and a six-month internship at a company outside the European Union.
- The possibility of obtaining **two Master's degrees** by combining a full year at LSM (UCLouvain) and another full year at a partner university. Several [DDs \(double degrees\)](#) and a [DDD](#) (dedicated double degree) are offered in partnership with seven prestigious European universities.

### Internships and contact with the business world

The second term of Year 2 of the Master's programme is given over to an internship (minimum three months) at a company or organisation. Completing this work placement and a dissertation (which may or may not be tied in with the internship) offers greater contact with the business world at the end of the programme. With many options for internships or stays abroad, in Europe or elsewhere in the world, students will be better prepared to enter the workplace.

Courses are also given in foreign languages by visiting professors.

## Possible trainings at the end of the programme

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- [PhD in Management](#) (Louvain-la-Neuve & Mons)
- [Titre inconnu:envi2m](#) (Louvain-la-Neuve)
- [Master \[60\] in Information and Communication](#) (Mons)
- [Master \[60\] in Information and Communication](#) (Louvain-la-Neuve)
- [Teacher Training Certificate \(upper secondary education\) - Management \(shift schedule\)](#)
- ...

## Contacts

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### Curriculum Management

Faculty

Structure entity

Denomination

Sector

Acronym

Postal address

SSH/LSM

Louvain School of Management ([LSM](#))

Human Sciences ([SSH](#))

LSM

Place des Doyens 1 - bte L2.01.01

1348 Louvain-la-Neuve

Website

<http://www.uclouvain.be/lsm>

Mandate(s)

- Dean : [Matthieu de Nanteuil](#)
- Administrative director : [Helena Torres](#)

Commission(s) of programme

- Commission d'enseignement de la Louvain School of management ([CLSM](#))

Academic supervisor: [Anne-Catherine Provost](#)

Other academic Supervisor(s)

- [Ingrid Poncin](#)

Jury

- President of the jury: [Patrick Scarmure](#)
- Jury secretary: [Jean-Sébastien Tancrez](#)

Useful Contact(s)

- Information for future students (Nicolas Hurtado de Jesus - tel. +32 (0)65 323 327): [info-mons@uclouvain.be](mailto:info-mons@uclouvain.be)
- Studies management officer: [Magaly Duquesne](#)
- Vice-Dean LSM Mons: [Ingrid Poncin](#)
- Exclusive address for waiver request for NON-FUNDABILITY: [safi@uclouvain.be](mailto:safi@uclouvain.be)



